**STUDIES
IN THE MANAGEMENT OF
GOVERNMENT ENTERPRISE**

SOCIAL DIMENSIONS OF ECONOMICS

A series of books
sponsored by
the Department of Economics,
The City College of the
City University of New York

Volume 1

STUDIES IN THE MANAGEMENT OF GOVERNMENT ENTERPRISE

RICHARD J. HORN

EDITOR

MARTINUS NIJHOFF PUBLISHING

BOSTON/THE HAGUE/LONDON

DISTRIBUTORS FOR NORTH AMERICA:

Martinus Nijhoff Publishing
Kluwer Boston, Inc.
190 Old Derby Street
Hingham, Massachusetts 02043, U.S.A.

DISTRIBUTORS OUTSIDE NORTH AMERICA:

Kluwer Academic Publishers group
Distribution Centre
P.O. Box 322
3300 AH Dordrecht, The Netherlands

Library of Congress Cataloging in Publication Data

Main entry under title:
Studies in the management of government.

(Social dimensions of economics; v. 1)

Bibliography: p.

1. Government business enterprises—United States—
Management—Addresses, essays, lectures. I. Horn,
Richard J. II. Series.

HD3887.S78 353.09'2 80-21349

ISBN-13: 978-94-009-8140-9

e-ISBN-13: 978-94-009-8138-6

DOI:10.1007/978-94-009-8138-6

Copyright © 1981 by Martinus Nijhoff Publishing

Softcover reprint of the hardcover 1st edition 1981

No part of this book may be reproduced in any form by print, photoprint, micro-film, or any other means without written permission from the publisher.

Contents

Introduction by <i>Richard J. Horn</i>	7
1. The Government as Manager: Weapons Procurement by <i>James M. Suarez</i>	10
Notes	23
Comments on "The Government as Manager: Weapons Procurement" by <i>Seymour Melman</i>	24
2. A First Approach to the Economic Theory of College Management by <i>Barry Bressler</i>	28
Notes	57
Comments on "A First Approach to the Economic Theory of College Management" by <i>Charles E. Lamberton</i>	59
3. A Post-Accord History of Principal Federal Reserve Functions by <i>William B. Harrison</i>	63
Notes	90
Comments on "A Post-Accord History of Principal Federal Reserve Functions" by <i>Bernard Shull</i>	92
4. Public Ownership and Natural Resource Utilization by <i>David L. Shapiro and Robert B. Shelton</i>	96
Notes	104
Comments on "Public Ownership and Natural Resource Utilization" by <i>Gerald Sirkin</i>	109

5. The Development and Implementation of an Operational Planning System by <i>Gary Gappert and Martine G. Brizius</i>	114
Notes	139
Comments on "The Development and Implementation of an Operational Planning System" by <i>Ellen Susanna Cahn</i>	141
6. New York City's New Integrated Financial Management System (IFMS) and Its Managerial Consequences by <i>James D. Hardy</i>	144
Notes	172
Comments on "New York City's New Integrated Financial Management System (IFMS) and Its Managerial Consequences" by <i>Harvey T. Dill and Roger P. Murphy</i>	176