COMMENTARY



Enigmatic Medicine: a proposed rebranding of emergency medicine

Lee Yung Wong 1,2 D

Received: 8 March 2023 / Accepted: 21 April 2023 / Published online: 12 May 2023 © The Author(s) 2023

Keyword Professional identity · Emergency medicine · Emergency physician · Crowding · Leadership · Satire

Introductions

"As a society, emergency medicine represents at the same time our finest suit of clothes and our dirty laundry Now the next generation of emergency physicians will tackle the new problems in emergency medicine, which are in many cases are just modernized versions of the old problems." [1]

Given the state of play of emergency medicine worldwide, with its synonymous problems of crowding [2] and moral distress [3], I propose that an urgent rebranding is needed of emergency medicine and how we self-describe. This is in line with previous calls to examine our professional identity as emergency physicians [4]. A change in name is befitting to suit the change in times, and to reinvigorate the general workforce. Instead of emergency medicine and emergency physicians, we should henceforth be known as *Enigmatic Medicine* and *Enigmatic Physicians*, working in the *Enigmatic Department*. These are our five tenets that encapsulate the enigma of Enigmatic Physicians within the scope of practice of Enigmatic Medicine, and the rationale behind them (refer to Fig. 1).

Air of inferiority

Despite Enigmatic Physicians' technical expertise, complex nature of work, and high level of required performance, it is imperative that Enigmatic Physicians and Enigmatic Medicine assume a position of inferiority when compared to other specialities [5]. This is because Enigmatic Physicians are generalists working in a medical culture that

esteems specialization, which ultimately breeds values conflicts [6]. Enigmatic Physicians—unlike former emergency physicians—who tend to regard themselves as specialists in resuscitation and critical illness should instead focus on other important matters at work, such as indirect patient care activities of documentation, communication with colleagues and organizational activities. Reassuringly, evidence from two different settings appears to indicate that clinicians in the Enigmatic Department do spend more time in any of these activities than in direct patient care activities of patient communication, diagnostic activities or therapeutic activities [7]. True to form, clinical interruptions such as airway emergencies can be deferred to anesthetics, critical illness managed by intensive care, and diagnostic challenges answered by pathology or radiology departments.

Breathing space (lack)

Focusing on indirect patient care promotes breathing space in the hectic environment of Enigmatic Medicine. Furthermore, engaging in wellbeing or wellness programs, or consideration for early retirement are mandatory practices to counter the lack of breathing space in the daily work of Enigmatic Medicine. Although bearing some similarity to their counterparts in emergency medicine where Enigmatic Physicians are expected to perform multiple tasks while managing intractable interruptions [8], all individual decisions will be subject to peer review or general scrutiny without taking into account any context or external factors impacting on individual decision-making. If all else fails, increasing one's non-clinical time or clinical support time is essential to reduce patient contact hours, especially as one increases in seniority. Enigmatic Physicians are strongly encouraged to reduce their patient load despite the sweat, tears and years of brutal training, in order to provide opportunities for the future generation to learn how to circulate patients.



[☐] Lee Yung Wong Leeyung.wong@austin.org.au

Emergency Department, Austin Hospital, Heidelberg, VIC, Australia

School of Business, Law and Entrepreneurship, Swinburne University of Technology, Hawthorn, VIC, Australia

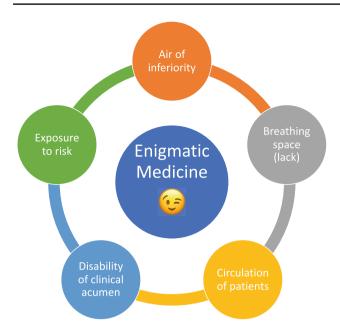


Fig. 1 Five tenets of Enigmatic Medicine

Circulation of patients

It is important that patients are continually circulated, or ferried, from destination to destination within the hospital system, to promote a sense of movement and progression. Hence, all Enigmatic Physicians need to prioritise departing processes for their patients as soon as they meet them. However, it is equally crucial for patients to be held up on departing the Enigmatic Department for two key reasons: confirming the diagnosis or confirming the admitting unit, and additionally confirming that patients are well enough to be admitted to the general wards; these are critical checkpoints in the patient journey. Sick patients who are too well for intensive care, but too sick for the wards should stay in the Enigmatic Department until they deteriorate or improve. Moreover, the time that patients spend in the Enigmatic Department usually helps to provide clarity on both these important steps. It is expected that the decision to admit patients should be heavily contested [6], so Enigmatic Physicians should not be dismayed, but instead focus on performing more tests that will help delineate the admitting unit.

Disability of clinical acumen

Ordering of tests is important, preferably before the patient is reviewed. This saves time and allows the development of heuristics, which is an essential trait of expert Enigmatic Physicians that has strong connotations with safety and quality. As noted before, test results are critical to inpatient units in order for them to accept the patient, especially to ensure that nothing is missed [9]. Enigmatic Physicians need to be aware that in general, accurate test results take precedence over clinical acumen or physical review. In particular, test results are far more reliable than inconsistent clinician gestalt derived from years of experience, and Enigmatic Physicians are strongly encouraged to prioritise the former.

Exposure to risk

Universal education and more testing will eradicate instances of missed rare and serious conditions. Any lingering risk is expected to be borne by Enigmatic Physicians, especially risk related to that of the hospital system, as well as those associated with patient discharge and diagnosis [6]. This is crucial, because patients who remain in the Enigmatic Department are their responsibility and not inpatient teams', despite the theoretical advantages to patient care with the increase in shared responsibility [10]. The risk remains that of the Enigmatic Department alone, and will usually be preserved by the cycle of the circulation of patients back into the Enigmatic Department.

Rotations and other departmental matters

I also propose that all Enigmatic Medicine trainees undertake some mandatory rotations to ensure their training is rigorous and well-rounded. These include rotations to Intensive Conflict, Infectious Cynicism, Retrieval of Bad Memories in the Middle of the Night and General Melancholy. I also advocate that all Enigmatic Departments are serviced by at least two fully equipped Recrudescence Rooms, a long stay unit, a waiting room large enough to receive patients that are offloaded from ambulances in a timely manner, and, most crucially, a spacious corridor to manage the most critically unwell patients that are unable to be offloaded. The appointment of crowding experts to mitigate crowding will be helpful, but if crowding continues to worsen, I propose that a purpose-built, bigger waiting room should contain the problem.

I hope that these suggestions will not be taken lightly, and look forward to receiving feedback which will, as part of a standard approach to change management, be subjected to working groups and committee reviews before incorporation into policy and protocol, which will be audited in the near future.

Funding None.

Data availability Data sharing not applicable to this article as no datasets were generated or analysed during the current study.





Declarations

Conflict of interest There is no conflict of interest, N.B. LYW is the recipient of a Swinburne University Postgraduate Research Award (SU-PRA) scholarship, jointly funded by Swinburne University of Technology and the Australasian College for Emergency Medicine.

Ethical approval Ethics approval was not required as this is a commentary article.

Open Access This article is licensed under a Creative Commons Attribution 4.0 International License, which permits use, sharing, adaptation, distribution and reproduction in any medium or format, as long as you give appropriate credit to the original author(s) and the source, provide a link to the Creative Commons licence, and indicate if changes were made. The images or other third party material in this article are included in the article's Creative Commons licence, unless indicated otherwise in a credit line to the material. If material is not included in the article's Creative Commons licence and your intended use is not permitted by statutory regulation or exceeds the permitted use, you will need to obtain permission directly from the copyright holder. To view a copy of this licence, visit http://creativecommons.org/licenses/by/4.0/.

References

- Zink B. Anyone, anything, anytime: a history of emergency medicine. Philadelphia (PA): Mosby Elsevier; 2005.
- Kelen GD, Wolfe R, D'Onofrio G, Mills AM, Diercks D, Stern SA, et al. Emergency department crowding: the canary in the health care system. NEJM Cat Innovat Care Del. 2021;2(5):223.

- Moskop JC, Geiderman JM, Marshall KD, McGreevy J, Derse AR, Bookman K, et al. Another look at the persistent moral problem of emergency department crowding. Ann Emerg Med. 2019;74(3):357–64.
- MacPherson A, Petrie DA, Tallon JM, Campana B, Atkinson P. CJEM Debate Series: what's in a name? It is simply an emergency room, and we are ERPs! CJEM. 2021;23(5):585–9.
- Alston M, Cawse-Lucas J, Hughes LS, Wheeler T, Kost A. The persistence of specialty disrespect: student perspectives. PRiMER. 2019;3:1.
- Wright AL, Zammuto RF, Liesch PW. Maintaining the values of a profession: institutional work and moral emotions in the emergency department. Acad Manag J. 2017;60(1):200–37.
- Schneider A, Williams DJ, Kalynych C, Wehler M, Weigl M. Physicians' and nurses' work time allocation and workflow interruptions in emergency departments: a comparative time-motion study across two countries. Emerg Med J. 2021;38(4):263–8.
- 8. Kee R, Knott JC, Dreyfus S, Lederman R, Milton S, Joe K. One hundred tasks an hour: an observational study of emergency department consultant activities. Emerg Med Australas. 2012;24(3):294–302.
- Lawrence S, Sullivan C, Patel N, Spencer L, Sinnott M, Eley R. Admission of medical patients from the emergency department: An assessment of the attitudes, perspectives and practices of internal medicine and emergency medicine trainees. Emerg Med Australas. 2016;28(4):391–8.
- Liu SW, Chang Y, Camargo CA Jr, Weissman JS, Walsh K, Schuur JD, et al. A mixed-methods study of the quality of care provided to patients boarding in the emergency department: comparing emergency department and inpatient responsibility models. Med Care Res Rev. 2012;69(6):679–98.