# The Effect of Redeployment During the COVID-19 Pandemic on Development of Anxiety, Depression, and Insomnia in Healthcare Workers



J Gen Intern Med 37(4):1003–5 DOI: 10.1007/s11606-021-07253-y © Society of General Internal Medicine 2021

### BACKGROUND

During COVID-19 pandemic surges, many hospitals addressed staffing shortages with redeployment of healthcare workers (HCWs), which increases the number of employees able to care for surging numbers of patients. However, redeployed HCWs may face challenges from working in unfamiliar settings or lack of social support in new clinical environments. Trainees redeployed during the COVID-19 pandemic experienced a negative impact on their education and morale.<sup>1</sup> However, few studies have reported on anxiety, depression, and insomnia in redeployed clinicians. We aimed to assess these conditions in HCWs redeployed during the COVID-19 pandemic.

#### **METHODS**

From August 31 to September 15, 2020, HCWs were recruited via public Facebook, Twitter, and Instagram accounts to complete an online survey. Self-selection and "healthcare worker" definitions were contingent upon an affirmative answer to, "Have you worked in the clinical setting during the COVID-19 pandemic?" Participants were from all areas of healthcare and training levels. Respondents were asked to consider the "most recent month of greatest clinical intensity and risk of SARS-CoV-2 transmission." Outcomes included insomnia [Insomnia Severity Index  $(ISI)^2$  score of > 14], and anxiety and depression [Patient Health Questionnaire-4 (PHQ-4)<sup>3</sup> score  $\geq$  3]. "Redeployment" was defined as being assigned to a new unit/department or returning to work from retirement. Chi-squared analysis tested for associations of redeployment with age, sex, relationship status, race, ethnicity, profession, career stage, and positive SARS-CoV-2 test with our outcomes. Multivariable logistic regression was used to test for independent association of each outcome with "redeployment" controlling for demographics and preexisting sleep, anxiety, and depressive disorders. p values less than 0.05 were

Received March 1, 2021 Accepted October 28, 2021 Published online January 3, 2022 considered statistically significant. All analyses were performed using StataCorp. 2019, *Stata Statistical Software: Release 16*, College Station, TX: StataCorp LLC.

## RESULTS

Of the 1176 respondents who clicked the survey link, 963 (82%) submitted and 931 (79%) reported their redeployment status. Of these, 208 (22.3%) reported "redeployment." Common redeployment sites included ICU (22.1%), other inpatient (25.0%), outpatient (21.2%), or ER (17.8%). Groups more likely to be redeployed included age < 30 (25.5% vs. 13.0%), single (41.8% vs. 18.3%), Black (17.3% vs. 4.6%), Hispanic (23.1% vs. 10.2%), trainees (24.0% vs. 15.9%), nonphysicians (40.9% vs. 28.9%), and those from a rural area (5.4% vs. 4.2%) or town (28.9% vs. 12.2%) (Table 1). Among redeployed HCWs, non-physicians were more likely to have insomnia (63% vs. 36%), anxiety (70% vs. 43%), and depression (68% vs. 35%). Those with positive COVID test were more likely to have insomnia (49% vs. 30%) and anxiety (54% vs. 38%). All were statistically significant at p < 0.05. Being a trainee was not significantly associated with any of the outcomes.

In multivariate analyses, redeployment was independently associated with higher odds of insomnia (2.00 [95% CI 1.29, 3.09], p < 0.001), anxiety (2.37 [95% CI 1.67, 3.37], p < 0.001), and depression (2.57 [95% CI 1.80, 3.68], p < 0.001) (Table 2).

#### DISCUSSION

Our results suggest that redeployment during the COVID-19 pandemic is associated with significant risk for insomnia, anxiety, and depression among healthcare workers even after controlling for many demographic factors. Given the chronic and relapsing nature of these conditions,<sup>4,5</sup> it is important to consider that some health challenges of redeployment may have long-lasting consequences.

Limitations of this study include the dynamic nature of the healthcare workforce during this period. Many clinicians chose to switch jobs, including taking positions as traveling clinicians, or leaving healthcare altogether, and more left after our study period. Anxiety, depression, and insomnia may have

	Total N (%)	Redeployed N (%)	Not redeployed N (%)	p value <sup>*</sup>
Total	931 (100)	208 (22.3)	723 (77.7)	
Age group 18–29 30–49 50 +	147 (15.8) 690 (74.1) 86 (9.2)	53 (25.5) 140 (67.3) 14 (6.7)	94 (13.0) 550 (76.1) 72 (10.0)	< 0.001
Did not	8 (0.9)	1 (0.5)	7 (1.0)	
answer Gender				
Male Female Did not answer	218 (23.4) 705 (75.7) 8 (0.9)	60 (28.9) 145 (69.7) 3 (1.4)	158 (21.9) 560 (77.5) 5 (0.7)	0.06
Race				
Non- Plack	862 (92.6)	172 (82.7)	690 (95.4)	< 0.001
Black	69 (7.4)	36 (17.3)	33 (4.6)	
Non-	757 (81.3)	152 (73.1)	605 (83.7)	< 0.001
Hispanic Hispanic Did not	122 (13.1) 52 (5.6)	48 (23.1) 8 (3.4)	74 (10.2) 44 (6.1)	
answer Significant other				
Yes No Did not	697 (72.7) 219 (22.9) 15 (4.5)	117 (56.3) 87 (41.8) 4 (1.9)	580 (80.2) 132 (18.3) 11 (1.5)	< 0.001
answer				
Profession	500 (64 3)	123 (59.1)	514 (71.1)	< 0.001
Non- physician <sup>†</sup>	332 (35.7)	85 (40.9)	209 (28.9)	< 0.001
stage				
Trainee	167 (17.3)	50 (24.0) 156 (75.0)	115 (15.9)	< 0.001
trainee	/00 (/8.9)	150 (75.0)	000 (82.1)	
Did not	36 (3.74)	2 (1.0)	8 (1.1)	
answer Location				
Rural	40 (4.4)	11 (5.4)	29 (4.2)	< 0.001
Town	146 (16.2)	59 (28.9)	85 (12.2)	
Suburban City/metro	202 (22.4) 515 (57.0)	43 (21.1) 91 (44.6)	157 (22.6) 424 (61.0)	

**Table 1 Sample Characteristics** 

ICU intensive care unit, CCU coronary care unit, ER emergency room \*Chi-squared analysis

<sup>†</sup>Non-physicians included physicians' assistants, nurse practitioners, registered nurses, physical/occupational/respiratory therapists, and allied healthcare workers, i.e., medical technicians and certified nursing assistants

influenced these decisions, which could limit generalizability. Although social media is widely utilized, using it as a means of recruitment may be considered a limitation. To combat time period bias, we asked participants to consider the month they were most clinically active caring for COVID-19 patients. While this may lead to bias, we felt it would be most representative of serving on the frontlines during the pandemic.

This is one of the first analyses of sleep and mental health effects of HCW redeployment. Considering our findings, future research should examine anxiety, depression, and insomnia in HCWs working outside of their scope of practice or in unfamiliar settings. Specifically, psychological and sleep hygiene support for these workers warrants examination.

Table 2	Risk for Poor Sleep Quality, Insomnia, Anxiety, and
Depression	Among HCWs Redeployed Vs. Not Redeployed During
	August 31, 2020–September 15, 2020

	Redeployed (OR, 95% CI)	<i>p</i> value
Insomnia <sup>*</sup>	2.00 (1.29, 3.09)	< 0.001
Anxiety	2.37 (1.67, 3.37)	< 0.001
Depression <sup>‡</sup>	2.57 (1.80, 3.68)	< 0.001

Odds ratios were from logistic regression models used to test the effect of redeployment on the likelihood of developing one of the outcomes of interest controlling for age, sex, race, ethnicity, career stage, and profession, relationship status, and preexisting sleep disorders, anxiety disorder, or depressive disorder

OR odds ratio, CI confidence interval

\*As measured by the Insomnia Severity Index (ISI); insomnia defined as ISI scores in the moderate to severe range (15–28)

<sup>†</sup>Presence of anxiety was defined by a PHQ4 score of  $\geq$  3 for anxietyspecific questions <sup>‡</sup>Presence of depression was defined by a PHQ4 score of  $\geq$  3 for

\*Presence of depression was defined by a PHQ4 score of  $\geq 3$  for depression-specific questions

Positive leadership support<sup>6</sup> and reserving redeployment as a last resort may be particularly important first steps for mitigating stress.

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**Funding** Dr. Vineet Arora is funded by National Heart, Lung and Blood Institute (NHLBI Grant K24HL136859).

#### Declarations:

**Conflict of Interest:** The authors declare that they do not have a conflict of interest.

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