ERRATA

The following errors appeared in our Spring 1975 (Volume X, Number 1) issue. We regret this inconvenience to the authors and our readers.

“The Widening Gap: Fact or Phantom?” by Janos Horvath and Patricia Burke Horvath

Page 5, bottom-line equation should read:

$$d + g_2(0)e^{-rt}$$

Page 6, equation (4) should read:

$$(4) \quad t = \ln g_1 + \ln Z_1(0) - \ln g_2 - \ln Z_2(0) \\ g_2 - g_1$$

Page 7, Table 1, first column on the left headed “USA,” “CASE 1,” “a)” should read: “4,800.”

“The Japanese Factory Revisited,” by Robert M. Marsh and Hiroshi Mannari
Page 37, Table 1: Of the two multiple regressions of “*Participation in Company Recreational Activities*,” the one in the left column of the page is for Electric Factory, the one in the right column for Shipbuilding Factory.

Page 37, four lines from the bottom: “known” should be “unknown.”

Page 39, Table 3: “3.75” in column 1, fourth row from top should be “37.5.”

Page 42, the first sentence of the last paragraph should have been the following *two* sentences: “The lifetime commitment model exaggerates the uniqueness and ‘traditionalism’ of the social organization of Japanese firms. We have suggested that there are forces making for *convergence* between Japanese and Western firms that are at least as worthy of consideration as are those forces that prevent convergence.”

Page 43, reference to *Fortune* should have three specific years cited: 1963, 1971, 1972.